

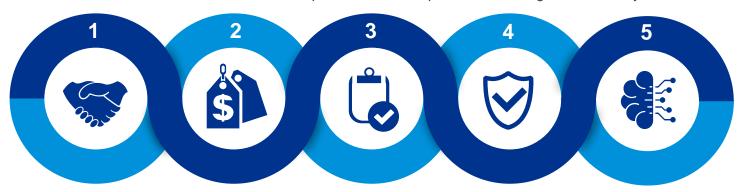
Consumer fairness and protection

Key insights and leading practices for financial institutions



Regulatory and industry focus

Regulatory emphasis on accurate disclosure and fairness principles along with related compliance expectations, including consumer protection and equity, have taken center stage and are driving the need for investment. Consumer fairness is a vast concept that can encompass the following cross-industry areas:



Fair access and consumer impact

 Considering the impact of services on society at large and enhancing access to a broader range of consumers.

Fair and appropriate sales practices

 Confirming marketing and promotions are not misleading and designed with the best interest of the consumer in mind.

Organizational disclosures

 Ensuring consumer commitments are upheld and that disclosures are clear, accurate, and transparent.

Fairness across consumer life cycle

 Embedding fairness precepts across the consumer journey, e.g., marketing, originations, servicing, default.

Ethical use of Al and machine learning

 Developing standard principles that support the deployment of thoughtful, unbiased, and explainable AI.

Heightened attention on consumer fairness and protection practices

The 2021 KPMG CCO Survey¹ provided evidence that CCOs have become more focused on the development of defined approaches to strengthen their organizations' action and controls around consumer protection and fairness.



CCOs who contributed indicated that industry-specific regulations and consumer protection were their **top two** regulatory and compliance priorities in 2021, with consumer protection **increasing by 18 percentage points since 2019** and generating **over twice as many selections** since the 2020 KPMG survey.

${1\atop {\sf KPMG}}\ 2021\ {\sf CCO}\ {\sf Survey}. {\it "KPMG}\ {\sf LLP},\ {\sf KPMG},\ 2\ {\sf Sept.}\ 2021,\ {\it https://advisory.kpmg.us/articles/2021/cco-survey-2021-gated.html.}$

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Key regulations to consider

- Unfair, Deceptive, or Abusive Acts or Practices (UDAAP)
- Privacy (Regulation P)
- Truth in Lending (Regulation Z)
- Fair Credit Reporting Act (FCRA)
- Servicemembers Civil Relief Act (SCRA)
- Americans with Disabilities Act (ADA)
- Fair Debt Collection Practices Act (FDCPA)

Helping institutions develop key insights and leading practices

KPMG has worked with many clients in the area of consumer protection, sales practices, and conduct risk, helping them to establish a sound framework that connects to the company's overall ethics and compliance program. We understand the critical activities driving process improvement and organizational change, including:



Conducting risk assessments across public-facing operational areas, as well as third-party vendors, to identify and prioritize risks that could impact the organization's reputational risk profile.



Assessing the customer journey across marketing, product/service design, and delivery as well as embedding consumer protection and fairness principles into each step of these processes.



Analyzing consumer complaint data to aggregate concerns, identify root causes, and deploy streamlined response efforts in order to enhance control operations and the complaint resolution process.



Simplifying public communications and policies/procedures to ensure consumers have a clear understanding of Terms and Conditions and consumer-facing employees can clearly articulate organizational standards.

Spectrum of KPMG services to mitigate consumer fairness and protection risks



Risk and compliance transformation (R&CT)



Digital innovation and disruption



Supervisory and enforcement

Tailored compliance program review

Compliance UAT strategy and design

Bespoke regulatory response and strategy

Compliance monitoring and testing support

Agile development and digital banking implementation

Consumer harm restitution and remediation strategy

Three lines of defense & risk/control optimization

Obligation mapping, business and risk integration

Exam management design and execution

Issue and compliant management analytics

Process and control automation

Licensure advisory services

Complaints/disputes trend and root-cause analysis

Integration of intelligent automation and compliance analytics

Regulatory and business change management

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